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The Rockefeller Foundation
CHINA MEDICAL BOARD
Peking, China

January 19, 1917.

Dr. J. E. Williams,
University of Nanking,
Nanking.

Nanking University Hospital.

Dear Dr. Williams:

Dr. Houghton has written me that you wish to know whether the conditions which will entitle the Nanking University Hospital to the maintenance grant voted by the China Medical Board, have been fully met. I understand that you have under appointment to the hospital Drs. T. D. Sloan, P. S. Evans and W. S. Hiltner, the last named being on furlough, and that Dr. Lasell is temporarily working in the hospital. I also understand that you have a nurse, Miss Warner, on duty at the hospital. If, therefore, you have already obtained the cash appropriation of \$3,000 gold for maintenance, I take it that you have fulfilled the conditions of our grant. I do not understand that the revenue from hospital practice or from local subscriptions is to be counted in calculating the \$3,000 gold contribution by the university.

If, therefore, you will certify to me that the university has received the \$3,000 gold, or is shortly to receive it, dating from January 1, 1917, or earlier, I shall recommend to our New York office that the payment of our contribution begin as of January 1, 1917.

I was very glad to hear from Dr. Houghton of the selection of an executive committee to deal with the affairs of the hospital. I think that under this arrangement you will be able to secure very efficient management.

With kindest regards, and congratulating you on the very encouraging prospects for the work of the hospital, I am,

Yours sincerely,

(Signed) Roger S. Greene.

0067

John E. Williams
學 大 院 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

NANKING, CHINA

Jan. 18, 1917.

Mr. Russell Carter,
156 Fifth Avenue,
New York City.

Dear Russell:

I have two of your letters unanswered before me, one of November 23 and one of December 11, both bringing good news of gifts. Replying to the first, I regret to have to say that I was unable to add donors to provide for the whole salary of the Griffins. Mr. Speer has the matter in hand and hoped that a meeting might be arranged through Dr. William Adams Brown, with the co-operation of the Richards brothers, to interest other friends to provide the balance. Mr. Dollar might be willing to make his \$250 gift to Mr. Bailie and annual one. However, you would have to have an understanding from him on that score. We do appreciate deeply the generous gift that the Richards brothers have made and their deep interest in all of our work.

Your second letter, with the news of Mr. Harkness's gift arrived on the morning of our annual managers meeting, January 10, and was most heartily welcomed. Mr. Swasey and his friends, Dr. Brashear and Mr. John R. Freeman and his two sons, were present in the meeting when we announced the gift. I shall write to Mr. Harkness directly.

We had an understanding here with Mr. Roger S. Greene and Dr. Houghton that they would recommend to the Medical Board the paying over directly to you the \$10,000 for equipment. Have we had a corresponding \$10,000 available toward the \$50,000 stipulated? Our Hospital Executive Committee of the Board of Managers, which consists of Dr. Sloan, as Superintendent of the Hospital, President Bowen, Mr. Sarvis of the Disciples Mission, and myself, met last night, and, among other actions, the following was taken, "Voted to ask Dr. Williams to write, on behalf of the Committee, to Mr. Greene of the China Medical Board, asking them to pay the \$10,000 (gold) promised on equipment to Mr. Russell Carter, treasurer of the Board of Trustees." I am writing Mr. Greene, urging that they make this

0068

Russell Carter, #2.

Jan. 18, 1917.

recommendation to their Board . With the \$10,000 (gold) in your hands, our Committee can make purchases from it and draw against it for the necessary changes, apparatus, and equipment.

I omitted to mention, in connection with Mr. Griffin, that his plan is now to come out after the summer, and Mr. Speer was hoping that arrangements could be made for his salary and outcoming by that time, so that the gifts of the Richards brothers should be available from the time they are ready to start.

I had a very interesting and profitable trip through Japan, Korea and Moukden and Peking with Mr. Swasey and his friends. They were most delightful people to travel with and it was interesting to study the conditions from their point of view. They were with us in Nanking Thursday until Saturday night and had a very busy time. They made a deep impression upon all the student body and faculty and were most delightful guests to have in one's home. Their enthusiasm and satisfaction over the plans and scope of our work and the work being done was a great encouragement to us. All seemed surprised and delighted beyond measure with the new Science Building. It surpasses my fondest hopes for it, and you know I am pretty sanguine!

With affectionate regards to all the Carters,

Very sincerely yours,

J. E. Williams

P. S. You will have learned, doubtless, that the whole amount, \$30,000 (gold), for the language school building was secured, Mr. Gamble giving over \$9,000 and the Wheelers giving \$5,000, and one or two smaller gifts, so you can now call for \$10,000 from Mrs. McCornick as the conditions are fully met, also the \$5,000 from Mr. William E. Blackstone. Mr. Wheeler will see to having the other amounts paid in.

Another matter upon which I desire information: In the list of funds furnished me by you for travelling, etc., you had "\$225 provided by the Presbyterian Treasurer at various times." From my own memorandum of receipts I am unable to verify these amounts in addition to the ones listed in your list. I should appreciate very much if you would have one of your men add the dates and amounts of those special gifts to the list you furnished me. I am unable to close my accounts until I know this. Thank you for the favor.

J. E. W.

0069

John E. Williams

學 大 陵 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

NANKING, CHINA Feb. 7, 1917.

Mr. Russell Carter,
156 Fifth Avenue,
New York City.

Dear Russell:

I was delighted to learn through Mr. Speer's ^{and your} letter that Mr. Harkness had paid in the \$5000 on his pledge. It was fine of you to write out and collect this so promptly. We feel the greatest security here in your ever ready and effective work in behalf of our finances.

I received a letter from Mr. Greene, of which I am enclosing a copy for your guidance, in relation to the Medical Board. I have written Mr. Speer more fully about it. I hope that our plan of having the \$10,000 paid in can carry through. We must go on with the necessary changes and equipment of the present hospital, whatever the rate of exchange.

We had an all too brief visit from Mr. Gleysteen last week. It was our first meeting and we were so pleased to have a chance of knowing him. He seemed such a splendid fellow. He was just returning from a trip to Shanghai where he was called by the Court in the settlement of Dr. Martin's affairs.

I think I will have to have Mrs. Williams send you on some of those pictures that you attempted to hold. You should have done so as I was fully satisfied, having returned to where I can daily see the originals.

I am writing Mr. Speer separately about the financial situation. We are going to be in great stress through the rate of exchange. The last exchange reported was 1.59, and it may go still lower. As our budget was drawn up on the basis of two to one, we are going to have a very large deficit on this account. Our Board has decided on two to one, missionaries' salaries. The Baptist and Presbyterian and Methodist Boards are hoping to make the same arrangement. You will note by the minutes of the Board of Managers, a copy of which has been mailed you, that the Board of Managers were of the opinion that we should pay foreign salaries also on the basis of two to one, but that we could not be warranted to do so without the action of the Board of Trustees, which, naturally, would be based on the action of the several co-operating Societies' agreeing to provide their appropriation on the basis of two to one. The University is paying the following foreign salaries:- President Bowen and family, Miss Purcell, the Reisners, Mr. Owen, Miss Warner and Miss Walker. With the sanction of the Trustees, we could, with the finances of the Hospital, readily arrange for the salaries of Miss Walker and

Russell Carter, #2

Feb. 7, 1917.

Miss Warner from resources already secured, but we should be unable to do so on the other salaries unless supported by the Trustees in sanction and with the resources. The whole question of finances must become increasingly acute through the war conditions. When in Shanghai a week ago, I had a conference with Mr. Hutton, Manager of the Hongkong and Shanghai Bank, and he advised selling any gold we had because, to the best of his knowledge, he felt that the value of gold would still further depreciate in silver. We have just received the word of the breaking off of diplomatic relations with Germany. This will undoubtedly further affect our situation. We must keep in fullest touch and move a step at a time. I shall write to Mr. Speer more fully on this point.

I had thought that as we worked it out we had found another \$5000, the balance of the Hubugiai pledge of \$10,000 from our Board to offset one of those \$5000 (gold) remittances to the University on land account. I wish you would look that matter up again to see if all of that \$10,000 is accounted for, apart from those remittances for land, and I shall verify the same here.

I am asking Mr. Bowen to write to Dr. North to turn over the \$6000 of their gift at their annual meeting, to count upon this land deficit. (?)

All the Williamses send their very heartiest regards to all the Carters.

As ever yours,

J. E. Williams

Mr. Speer

Jno. E. Williams
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THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

~~SECRET~~
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~~SECRETARIES~~

NANKING, CHINA Feb. 14, 1917

Mr. Russell Carter,
156 Fifth Avenue,
New York City.

My dear Mr. Carter:

Your letter of January 6 just received. We are so sorry to learn that Hugh P. Baker, Dean of the State College of Forestry at Syracuse has not succeeded in securing the support of Mr. Joseph De Yong. I do hope that the balance can be secured toward Mr. Griffin's support. He is a splendid man and we need them out here. We need them desperately. Mr. Speer, in a former letter suggested that the Richards brothers might be able to help if Dr. William Adams Brown would arrange a parlor meeting to which a group of influential men could be invited to learn of the wonderful work that Mr. Bailie has done here. Dr. Brown was a classmate of Mr. Bailie's and so is very deeply interested in his work here.

By no means allow the Richards brothers to divert the \$500. There is a man, P. C. King, now at Anking, doing forestry work, who is a graduate of Cornell, a splendid fellow whom Mr. Reisner knew intimately while there and who has done most encouraging work in the Anhwei Province under extreme obstacles. We need him on the forestry work now and could secure him if we had the money. We should have to provide \$150 (Mex.), which at the present rate of exchange would be more than \$75.00 (gold). Mr. Reisner has done splendidly in holding the students, with the help given by the Tsou brothers and Mr Lee in chemistry, but we simply must have additional help right away on the teaching.

Mr. C. T. Wang dropped in for a brief visit with us yesterday, on his way from Shanghai to Peking, and gave a most illuminating talk to the seventy young people in the Language School on the constitutional development of China. Since he has presided over all of the joint meetings of the Senate in the House where the Constitution has been considered, we can imagine with what interest they listened.

The Commissioner of Health, Mr. Wang, is now working on a plan to secure, if possible, an annual grant from the Chinese government and people of \$10,000 (Mex.) toward the enlargement and development of the hospital work, particularly to provide much larger facilities for the care of the poor.

Thank you for enclosing the kind note from Mr. Wells. It was thoughtful of him to write.

As ever yours,

J. E. Williams

0002

March 8, 1917.

Rev. J. E. Williams, D. D.,
Nanking, China.

My dear Dr. Williams:

Your good letter of January 18th is just received.

First, may I say that we have received in cash to date only \$7500 available for the equipment of the Medical School. You say that you have written to Mr. Roger Greene asking him to pay over to me directly \$10,000 for equipment. I notice that Dr. Buttrick's letter says distinctly that the \$25,000 will be available when \$25,000 in cash is in the hands of the University. We will see what your letter brings forth. I am not quite clear either whether I should approach Mrs. McCormick as you suggest. Her pledge reads:

"This check is payable when required in order to commence building operations."

The other conditions, of course, are met, that either cash or good pledges are in hand in the amount of \$30,000 required. Should I not then, however, advise that you plan to proceed with the language school building before writing her for her \$10,000? It will be very easy to secure it from her as soon as word is received from the field that you are planning to proceed with the building. I do not understand that with exchange and the cost of building as it is that you are expecting to proceed at once. I do not like to make the mistake of attempting to call in these pledges and find that they have been given upon conditions which we are not meeting. Of course you say in your letter you can now call for the \$10,000 from Mrs. McCormick, as the conditions are fully met, also the \$5,000 from Mr. Wm. E. Blackstone, and perhaps I should immediately

0073

March 8, 1917.

proceed on the basis of your letter but I know these good people are not pleased if later they find their money has been held six months or a year before any building was commenced.

You ask for the dates of advances by Mr. Guernsey to you of cash making up the \$225.00 reported to you in connection with the total of \$853.10 furnished you by the Treasurer in New York for travel, etc. The dates and amounts are:

June 29th	\$75.00
July 13th	50.00
August 17th	40.00
August 24th	30.00
September 22nd	<u>30.00</u>
	\$225.00

It is fine to hear from you that Mr. Swasey was so pleased with his Science Building and all the work being done at Nanking. You will have tied him up to you in a very special way through all the attention that you have given to him en route and at Nanking.

I am sorry to report to you that your letter gives the only information that I can secure as to the Griffins plan to go out after the Summer. I have been in constant touch with Mr. Speer since he has been here to call in Mr. Richards \$400.00, and Mr. Speer does not know of any other funds available or that the question has been reopened with the Griffins of going out this Fall.

Mr. Tao of Columbia was in a week or so ago and said that he had received a letter from Mr. Bailie asking him to gather up what funds he could for this purpose, or rather for the salary of Mr. DeYoung, and the night before last he brought me in \$46.00 representing moneys which I think he had received for speaking at a couple of places; possibly one was a contribution solicited from someone else.

0074

March 8, 1917.

We, of course, can write Mr. Dollar, as you suggest, but there is no assurance in that as yet, and he is not very easy to land I understand from those who have approached him. It certainly was a happy thing to secure through Mr. Blackstone the amount needed to cover column "D" in the China Mission estimates so that we would not have to act upon the China Council's suggestion that no new missionaries be sent to China this year, but that the equivalent be made available to the China Missions to cover such work.

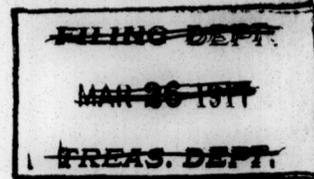
It looked as though we would come out ahead on the year's account until we ran up against the exchange question in China and Persia. It looks now as though it would mean \$100,000 to the bad and we have had to add some \$225,000 to the new year's estimates because of the additional cost of silver in China and Persia. If it had not been for this item or if silver drops again it looks as though we ought to be able to make a considerable of an advance movement in the Mission fields next year. The receipts from churches have been most encouraging.

With kind regards,

Very sincerely yours,

RC:M

Treasurer



March 23, 1917.

Rev. J. E. Williams, D. D.,
Nanking, China.

My dear Dr. Williams:

In response to my letter to the Rev. W. E. Blackstone of Los Angeles, he writes that a few days before the receipt of my letter he had received one from you in regard to the \$5,000 promised for the language school building, and that as this amount was included in the estimates by his son who is aiding him in the administration of the funds in China, he had included this in the drafts sent to the field, this \$5,000 to be held by his son and utilized as necessary for the construction of the building. Mr. Wheeler's relatives, Mrs. Conaway and Mrs. Birch, have sent in \$400.00 representing their pledge for the language school.

It was very nice to hear from you in your last letter of the touch which you had had with my brother-in-law, Mr. Gleysteen, when, the end of January, he was in Shanghai and Nanking in the interest of his school work. You will have since heard, however, of Mrs. Gleysteen's death within a week after his return to Peking. Only to-day have we received the first of the letters written since her death, the 12th of February. Sick but a week with pneumonia, though she had been suffering for sometime from neuralgia and was in a run down condition. It leaves Mr. Gleysteen, as perhaps you know, with three small children, seven, five and three.

Trusting that you and yours are all well, I am,

Very sincerely yours,

R. Carter
Treasurer

RC:M

0076

John E. Williams

學 大 陵 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

NANKING, CHINA Apr. 7, 1917.

Mr. Russell Carter,
156 Fifth Avenue,
New York City.

Dear Mr. Carter:

Your letter of March 8 was received a few days ago and we were very glad to have the information it contained.

First, in regard to the request to the Medical Board, that they pay over directly \$10,000 for equipment: Mr. Greene informed me that he had written to Dr. Buttrick recommending that this be done, and also that the amount agreed upon for annual grant, namely, \$9250, to cover the support of a doctor and three nurses and \$3,000 (gold) annually for running expenses, be made available from January 1, 1917. Dr. Sloan is greatly in need of funds for running expenses; that is, some of the \$3000 (gold) which was to be paid by the co-operating Boards, and also the \$3000 (gold) from the China Medical Board.

The point you make, that Dr. Buttrick's letter said distinctly that the \$25,000 will be available when \$25,000 in cash is in the hands of the University, is well taken. However, Mr. Greene realized that the need of funds for additional equipment and development of the hospital work was immediate and imperative, and since he was willing, it seemed best to press for that arrangement. Under date of March 7, Dr. Buttrick wrote me as follows:

"It is a pleasure to learn of the satisfactory progress that is being made in your hospital, and that Mr. Harkness has given you a second pledge of \$5000 for your work there. I note how you say that it would be to your great advantage in the development of the hospital work if you might have the \$10,000 designated for furnishing and equipment at an early date. I assume that you will communicate this desire regularly through Dr. Speer and the Trustees of the University so that it may come regularly before our Board."

You will see by this that they are prepared to entertain favorably the recommendations of the management of the hospital here and Mr. Greene, their director, but would like to have the request communicated regularly through Dr. Speer and the Trustees of the University. I am enclosing two copies of Dr. Buttrick's letter to me for your files there.

Russell Carter, #2.

April 7, 1917.

I wish you might have your secretary look up copy of my letter of March 29 to Mr. Speer in regard to the building of the Language School building, and also the carrying through of other buildings. We appreciate what you say about the possible feeling of Mrs. McCormick or other donors that their funds are called in before they are actually used. However, I am sure they would appreciate the embarrassing situation we are in of letting contracts and projecting buildings upon the basis of an estimated rate of exchange and then to find that when we come to build we have very much less than the estimate. The difference in exchange between the two halves of Mrs. McCormick's \$25,000 was \$6400 (Mex.); that is, the first \$12,500 exchanged for \$6400 (Mex.) more than the second. Donors naturally feel that gold is the standard, and we simply have to deal with silver. We are in a critical situation as regards building. The work demands that we move forward in faith and confidence with the buildings for which the funds have been provided. There may be a feeling on the part of some that now, with the declaration of war between the United States and Germany, we should hold up. And yet, I cannot see adequate reason for delay. If the war should develop and some of our staff must be recalled for that purpose, then we must move into those conditions as a part of the war and face them when they come, but to anticipate them and to become uncertain and delay in face of the prospect that they might arise would not seem to be the part of Christian faith and courage.

We are glad to learn that Mr. Tao was able to turn in some funds toward the Agricultural Department, and glad to know of his interest. He will probably come back to us upon his return. He is a student of a great deal of promise and can render a large service upon his return.

The last letters received from Mr. Griffing by Mr. Bailie seem to indicate that there is not so much prospect of his coming out in the fall. He is greatly needed here but we will have to manage some way until the funds are provided for his coming.

We are delighted to learn of the provisions made by Mr. William E. Blackstone from the Stewart Evangelistic Fund to cover Column D of the advance work. To-day came the Board's letter sent by Mr. Speer for the Missions, giving fuller information of Mr. Blackstone's gift. The outcome of the year for our Board is most encouraging.

With heartiest regards,

As ever yours,

J. Williams

0078

Russell Carter.

P. S. I enclose letter to Dr. Bowen from Dr. J. B. Fearn, Treasurer of the Methodist Mission, South, under date of December 14. It is self-explanatory. The last quarter's allowance was due on the Medical School, particularly as the school and hospital were closing with a deficit and the University had been under obligation to add a good deal to the funds provided by the seven co-operating Societies, from its other resources. We thought this had better be taken up by you at home with Dr. Cook and arranged in that way.

Mr. Bowen has also written, under date of January 31, in regard to the Sherwin Fund referred to in the letter:

"We have not heard yet from you regarding the interest from the Sherwin Scholarship Fund. We are now, of course, paying out no more on this item since the Medical School is closed and the student who was being benefited by this is going to Tsinan this term. They, no doubt, will continue to advance him money on the understanding that the income, or whatever is needed for 1917, will be used to reimburse them."

The interest on this fund should be available to meet these obligations which are standing on our books.

You will be pleased to know that Mr. Owen has taken hold of the books in great shape and is giving us relief and satisfaction in what he is doing.

J. E. W.

*Directed 1/24/14
Recd 1/24/14
Dr. 10478*

0079

CABLE ADDRESS "SOUTH"
MISSIONS AND C. I. M. CODES
TELEPHONE 764

METHODIST EPISCOPAL CHURCH, SOUTH
CHINA MISSION

TREASURER'S OFFICE
10 WOOSONG ROAD
SHANGHAI

April 19th 1917

Rev. A.C. Bowen, D.D.,
University of Nanking.

Dear Dr. Bowen,

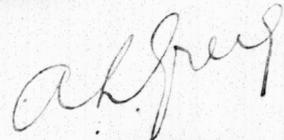
Nanking Union Medical School.

I have received a letter from the Board of Missions, ^{Co.}
Methodist Church, containing the following statement with
regard to the Medical School:

"Our agreement with them runs through until the school
actually closes and was not determined by the date on
which the trustees of the Nanking University agreed to
close the school. My understanding is that our obli-
gation stands through the school year of 1916-17."

There are certain funds at present in my hands, and
in order to ascertain the amount which I should pay over, I
should be obliged if you would let me know up to what date the
Medical School is entitled to the appropriation from the
Southern Methodist Board.

Yours sincerely,



TREASURER.

J. E. Williams

學 大 陵 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

NANKING, CHINA May 1, 1917.

Mr. Russell Carter,
156 Fifth Avenue,
New York City.

My dear Mr. Carter:

Your letter of March 23 has just come to hand. I have just received a letter from Mr. J. H. Blackstone here saying that he is prepared to pay over the \$5000 (gold) as we use it in building, so we are calling for it directly, as we shall need it to carry through changes in the present Normal School property to make it available for the Language School after the summer.

In a letter from Mr. Speer, under date of March 16, he said, "You are in error in thinking that Mr. Carter wrote that Mr. Harkness had given \$10,000 toward equipment." This was an error in my statement, undoubtedly, and not an error in my thinking, for I understood that Mr. Harkness had made one gift of \$5000 in addition to the \$5000 pledged by Mr. E. R. Brown.

I am enclosing a supplementary statement from the treasurer of the Methodist Episcopal Church, South, which clears up their obligation on current expenses to the close of the Medical School. Dr. Speer raised in correspondence the question of how much they will continue to give to the Hospital after the closing of the School. I shall be writing Dr. Speer in reply to a letter of his bringing up many questions in connection with the Hospital.

We are starting Faith off for America by the same boat that takes this letter to America. She will spend the summer in South Salem, Ohio, with her uncle and aunt, William M. and Miss Winifred Caldwell. She is full of cheer as she goes, and that makes it much easier to let her go. She will be wildly eager to see all your dear ones when she goes East, and we know what it will mean to her to see the dear friends again at Mount Clair. I hope that you are all well at this time.

Cordially yours,

J. E. Williams

*Mr. Blackstone paid in 6400 Mex. the
Equivalent of 4000 gold, may int.
A. Brown*

0081

FILING DEPT.

AUG 8 1917

TREAS. DEPT.

June 4, 1917.

Rev. J. E. Williams,
University of Nanking,
Nanking, China.

My dear Mr. Williams:

Mr. Speer has just shown me your letter of March 29th advising us that it is your judgment on the field that it would not be advisable to wait longer for more favorable rates of exchange, but that in view of the pressing needs for dormitory accommodations that you proceed at once at the close of the school year with the erection of the new Language School buildings.

We are glad to report to you that we think this will meet with the full approval of all at this end and we are glad to see that you are thus definitely planning to drive these buildings through during the summer months.

I have at once written to Mr. Gamble and Mrs. McCormick calling in their gifts and shall report their receipt as soon as received.

It will be a delight, I assure you, to our family to see Faith and to have her in our home while she is visiting with friends in Montclair. We have had a rather hard pull at the house the last two or three months but things seem to be clearing and we hope to be of a little more service to our friends next fall.

Very sincerely yours,

RC:M

Treasurer

0082

June 7th, 1917.

TRANSFER

The Rev. J. M. Williams, D.D.,
The University of Nanking,
Nanking, China.

My dear Jack,

I enclose herewith a copy of a letter addressed to you and Dr. Garritt which I dictated with unnecessary fullness of detail, in order to make the whole matter clear for Mr. Severance. Since writing it I have had a long talk with Mr. S. S. Lew and am writing regarding this to Dr. Garritt.

I wrote to Professor Robertson at once on receiving your letters and Dr. Bowen's, putting the opportunity and need at Nanking as strongly as possible before him, and have received the following reply:

"I received your letter of May 14th with the suggested honor and very great privilege of taking up teaching with Nanking University. I have delayed replying until I should have in hand the letters of Doctors Williams and Bowen which I assumed would come to hand at any moment. I regret to say that there seems no probability of my being able to attempt this important and attractive piece of work.

There is in your letter the expression of appreciation and desire for extension work out from the University. I am interested both in the teaching and in the extension work and am so related in my present work to the extension and of University expression that I wish to know what Doctors Williams and Bowen may have had in mind on the subject, so as to see if there is not opportunity for the furthering of the cooperation that we have had in the past. If you have a copy of their letters, I would for the sake of this point appreciate seeing them and would also prize an opportunity for a brief conference with you on this aspect of the work of missions in China."

As you see, Professor Robertson is entirely unavailable. We have another man available, however, for Chemistry who is admirably qualified. He is Mr. James C. Thomson. He is teaching in Rutgers College and has been doing graduate work also in Columbia University. Mr. Diffendorfer wrote fully about him to Dr. Bowen. He impresses us as a most admirably qualified man, and is eager to undertake just this kind of work. We have all his papers in hand here, but have not yet received the papers of his fiancée. We are a little perplexed, however, as to what to do. Your letters indicate the urgent need of a man to succeed Dr. Martin. As I under-

0083

Rev. J. E. Williams, #2,

6/7/17.

stand his withdrawal leaves a vacancy in the Methodist representation I took up immediately with Dr. North the question of their supporting Professor Robertson, if he would go and, in the event of his failure, Mr. Thomson, but I think Dr. North is not clear that they should take on a man from outside the denominational constituency. I am writing him again, however, regarding Mr. Thomson and earnestly hope it can be arranged for the Methodists to support him.

In dealing with Mr. Thomson, I spoke very positively of the opening for him because at that time I understood from letters from the field that Mr. Baillie was expecting to come home, although no word ^{had} came from you or from Mr. Baillie. If Mr. Baillie were leaving, that would leave a vacancy in our representation and Thomson is just the kind of man we would like to appoint. Later letters from Nanking however expressed the hope that we would not accept Baillie's resignation and then your letter of May 1st and Dr. Bowen's of May 2nd came stating the absolute necessity of our getting a man for the Forestry work. These letters indicated accordingly that we could not put Mr. Thomson in Mr. Baillie's place so that I hope the more earnestly that the Methodists will support him. If they will not do so, what do you wish us to do? I see no possibility of getting additional funds outside, although we might state the whole case to Mr. Swasey and Mr. Severance.

We wrote immediately on the receipt of these last letters both to Mr. Wisner and Mr. De Young but have not yet had any reply from either. (Wisner is not a forester)

I am sorry to have to say that the money which you think is available for Mr. Wisner's or Mr. De Young's support from Mr. Richards has been withdrawn. Mr. Richards waited in the hope that additional funds could be found to send out a man, but as you know Mr. Baker was unable to help and Mr. Look Tin Eli, of the China Mail Steamship Company in San Francisco, to whom I wrote, asking him to undertake the support of a man in the Forestry Department, has not replied. Mr. Richards is a strong Pacifist and not wishing to go into the war, and yet wishing to give his life to service he has given up his business and gone to help in the Relief Work in Western Persia at his own expense, withdrawing on this account his subscription toward

0084

Rev. J. E. Williams, #3,

6/7/17.

the support of a man in Nanking. This leaves us with the question as to how Mr. Wisner and Mr. De Young are to be supported if either one of them is willing to go, and the withdrawal of Mr. Baillie's resignation leaves no vacancy in our Board's representation on the Faculty of the University?

I gather from these letters that you do not feel that your first obligations for a man for the Agricultural and Forestry work are to Mr. J. B. Griffing of Tempe, Arizona. I had supposed that he was the first man for this Department that you wanted sent, but your last letters made it clear that it is a Forestry specialist that you must have.

If the only salary provision that is available is from the Methodist Board for Dr. Martin's successor, we shall have to decide here the question whether it is more important that Mr. Thomsen should be sent to you or a Forestry man. Clearly it is desirable that you should have both, but I judge from Dr. Bowen's letter of May 2nd that the Forestry man is more indispensable.

At the same time it is clear that too much can not be said in support of the view which you and Dr. Bowen set forth in your letters regarding Professor Robertson. The courses in physics and chemistry and biology at Nanking ought to be made just as efficient as possible. The Shanghai Medical School of the Rockefeller Foundation is now being incorporated and Mr. Wood of the Episcopal Board, Mr. Brockman of the Young Men's Christian Association and I have been included among the Trustees. It is clear that this school will be much more absolutely under the direction of the Rockefeller Foundation than the Peking School. Nevertheless, it seems much more likely that the Peking School will do its own pre-medical work. At the first meeting of the Trustees of the Shanghai School, Dr. Buttrick and Dr. Flexner both expressed the view that it was hoped that in Shanghai pre-medical courses would not have to be offered, but that the missionary institutions in that area would be able to provide this preparation. It will not do for us to say to them that we intend to provide it, we must actually provide it and demonstrate our desires by our deeds. If the University of

0085

Rev. J. E. Williams, #4,

6/7/17.

Nanking and St. John's and any other institutions in the Lower Yangtze can adequately occupy this field now, they will be allowed to retain it undoubtedly when the Shanghai Medical School is established, which will not be for several years yet I judge.

Your letter of March 29th with regard to the Language School was duly received. I am sorry to have to say that through my delinquency there was a delay in getting the matter before Mr. Fellows but Mr. Carter has taken it up fully with him and I hope that you will not be inconvenienced.

Mr. Hussey was in a few days ago to find out whether Mr. Small would be available for the building of the new Medical School in Peking. I told him that I had no intimation that Mr. Small was unhappy at Nanking, and certainly his work there was far from being finished as we had just started in on building the Administration Building and the Chapel, and had all the Language School work ahead.

With regard to the payments of the China Medical Board, I would say that the full payment was made on the year's account in accordance with the original agreement, namely, \$9,250. for the following purposes:

1 physician, salary and allowances ...	\$2,500.
3 nurses, salaries and allowances	3,750.
Maintenance	3,000.
	<u>\$ 9,250.</u>

We must leave with you and Mr. Green the determination of the matter if any different distribution of the funds is to be made. As to the equipment account, the Foundation has paid \$7,500., which is the equivalent of the cash already received by the Trustees, so that Mr. Carter has on hand on this account this sum from the China Medical Board and \$750. from Mr. Harkness, ^{and} Mr. Brown. ~~and~~ Mr.

~~Successors.~~ As you know the China Medical Board was at first disposed to make no payments on the equipment pledge until the Trustees had the full amount pledged in legal binding subscriptions, but they were later willing to accept in lieu of legal ^{ly} binding subscriptions such assurances as we were able to give from the Methodist and Christian Boards regarding their provision of their share.

Rev. J. E. Williams, #5,

6/7/17.

I think Dr. Buttrick is desirous that there should be full consideration of the best expenditure of these equipment funds, and you will doubtless be taking that up fully with Mr. Green. I presume that the purchase of such instruments as Dr. Hiltner needs would be a proper charge against these funds.

We are wondering whether the payment of the \$1500. which remains due on the Malco property to the Christian Board would not also be a proper charge against the Trustees' share of this equipment Fund. We have paid the Christian Board everything now except \$1500. and that ought to be paid without too much delay. In your letter of May 1st, you speak of the amount still due the Christian Board as \$2500. but Mr. Carter figures the amount as \$1500. in accordance with the enclosed statement from him.

There is force in what you say in your letter of May 1st with regard to the case the University might make against the repayment to the Southern Baptists of their capital contribution to the Medical School, but we were unable to help them to see the matter from our point of view. Dr. North in his unsurpassable, gentle and tactful way argued the University side with Dr. Ray in one of our conferences with the greatest skill, but it was obvious that we could not accomplish anything and we were unanimous in the feeling that the only wise thing to do was to make the repayment. We are leaving the house matter open to be taken up when Dr. Evans returns.

We are still without instructions from you and Dr. Bowen as to whether you want a doctor found here and sent out under support of the salary included in the China Medical Board's contribution towards annual charges. Nor do we know how many nurses you want, if any. I judge from your letter of May 1st that you are hoping to get Miss Tomlinson and Miss Ogden on the field. Will that leave any vacancies that you want us to fill from America?

The China Medical Board's payment on annual charges, as you know, is made for the current calendar year, but it will be well for you to ~~have~~ a perfectly clear understanding with Mr. Green as to its expenditure in case any part of it

0087

Rev. J. E. Williams, #6.

6/7/17.

as not being applied to a doctor and nurses.

I have written several times to Hiltner, and Brown, regarding nurses, but have not been able to tell them that you had definitely authorized us to secure any fixed number or indeed any at all, and they say they do not see what we can do unless we are able to negotiate in some authoritative way.

I am reporting to Dr. Hiltner what you wrote on May 1st regarding the problem of nurses and also several paragraphs from your letter of May 10th.

Mr. Carter has already written fully with reference to your arrangements for drawing funds from him.

We have arranged the Southern Presbyterian contribution on the basis of their support of Dr. Hutchinson and a contribution of \$300. instead of \$600. toward expenses. It seemed to us that this was a very generous adjustment on their part.

It will be a great pleasure to see Faith when she comes, and with warmest regards to you all, I am,

Ever affectionately yours,

Speer

RES:C.

P.S. June 9th, 1917. In review^{ing} again the correspondence from Nanking, I find a paragraph in Dr. Bowen's letter of April 2nd, in which he speaks of your need of two ~~nurses~~ - one from the Methodist Board, one to be supported under the China Medical Board. He speaks also of the need of three nurses, but does not make it clear whether he wants us to get these nurses and the doctor or not. We are assuming that you would like to get ~~the~~ doctor, and two nurses and are proceeding on this supposition, although this will be a very difficult time to get either, in view of the demands that the war is making. I am asking Dr. Brown and Dr. Hiltner to help.

RES:

^ (the Methodists having appointed theirs)

0088

June 14, 1917.

Rev. J. E. Williams,
University of Nanking,
Nanking, China.

My dear Mr. Williams:

I received on June 9th Perkins, Fellows and Hamilton's reply to mine of the 4th indicating that they have acted promptly upon my suggestion that they mail directly to you any modification that they would suggest of the plans submitted by you for the normal school. They have kindly sent me a blueprint of their suggestions which I have shown to Mr. Speer and he feels as I do that the matter has now been covered sufficiently by Perkins, Fellows and Hamilton's study and what they have sent to you, and that you are the ones to decide as to whether you prefer your original layout or the one which they have suggested. If the normal school is to be used for any considerable number of years then, of course, the new plan does put that building in a little better position, we should think, as related to the new buildings than in your layout. I am not sure that I see though how Mr. Fellows would add additional space to the dining room, if it is required, as easily as it can be provided for in your plans. Of course, Mr. Fellows' statement is that the dining room 36 x 60 would be adequate for those who could be provided for in the proposed dormitories. You in your layout, however, have made provision for a dining room in the future of some three times the size of that suggested by Mr. Fellows. As Mr. Fellows writes that they will arrange the group plan and send some sketches to you as soon as possible with enough detailed work to enable you to go right ahead with the part of the work at present contemplated, we trust that you will not be held up in any way in proceeding with the work.

Very sincerely yours,

RC:M

Treasurer

0089

J. E. Williams

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THE UNIVERSITY OF NANKING
NANKING, CHINA

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Sept. 28, 1917.

Mr. Russell Carter,
156 Fifth Avenue,
New York City:

21

My dear Russell:

A copy of your letter of August 27, prepared for Mr. Speer, Mr. Bowen and myself, has just come to hand. I appreciate very much the very clear way that you have given us this data, leaving no point doubtful. I had never realized that so much of our funds had been absorbed in the campaign on travel for ourselves and Mr. Bowen, and that \$5000 only had been available for land purchase. As I have written to Mr. Speer, I am exceedingly sorry ~~at~~ the delay in the payment of the \$6000 from the Methodist Board. I do hope they will pay this over toward the \$10,000 - or rather as it would seem now, the \$12,500 (gold). There is no fair reason why our Board should stand for the \$10,000 or the interest. If it must be distributed over the Boards, then only the pro rata share should fall upon our Board. Our financial situation would seem to be growing more desperate. There is this \$12,500 (gold) standing at home. There is the \$2500 taken out by the Southern Baptists, and \$7000 (Mex.) standing on our books here against land account. (The rate of exchange, at present giving us only \$1.17 (Mex.) for \$1.00 (gold), is going to reduce our funds for current expenses from America by \$11,00 or \$12,000 (Mex.)) With the war on in America we would not know where to turn for relief.

From my letter to Mr. Speer you may learn what a splendid enrolment we have in the new buildings and how great is the opportunity opening before us. It is not a time to call a halt in this work, for never was the door opened so wide or our opportunity for training leaders in the church in the New China so secure.

I think we shall be able to do something toward relief in China. As I have written in my letter to Mr. Speer, we have secured the transfer of Mr. D. Y. Lin, of the Y. M. C. A., a graduate of Yale Forestry School, to the University's teaching staff. Mr. Lin had lectured for the Y. M. C. A. throughout China, supported by the Famine Prevention Publicity Fund. He was transferred to us with funds adequate for his support for a year. My negotiations with the Forestry Fund Committee in Shanghai resulted finally in their guaranteeing to us \$5000 a year for three years. These funds will greatly help out the Agricultural and Forestry Departments. The Hospital is also on a secure financial basis. We must, however, secure more funds for the running of the Junior and Senior Colleges.

on finance

0090

Russell Carter, #2.

Sept. 28, 1917.

We are gaining in efficiency of work in every department. I think you will see this from the new catalogue, a copy of which has already been sent you, I understand. The best witness of it is in the increased attendance of students and their appreciation. Surely during this time, when the nations of the world are pitting their best brains and manhood in contriving new means of destruction to try to stem the tide of the terrible German menace, it is not a time to call a halt on the agencies of construction and the building up of better understanding of humanity of brotherhood of the church and of the Kingdom. Relief must be secured so that our work can go forward.

We have made excellent changes in the old Normal School property for the Language School, putting in two furnaces and arranging new rooms specially for the language school purposes. In a meeting of our Property Committee a few days ago we decided it was wise to proceed with the building of the dormitory to accommodate twenty-four single women, with a dining-hall on the first floor. The social and other rooms can be provided in the present adapted Normal School building. The new dormitory will probably cost us about \$25,000 (Mex.), which is now just about as many dollars gold.

We are going to proceed with the building of the dispensary, with modified plan which Mr. Greene has approved. These are very considerable amount of modification of original plan prepared by Mr. Fellows. We should like to regard those original plans as paid for by the \$3100 (gold) that was paid to Mr. Fellows for his trip out, as that trip was expected to be of advantage to us as well as of great educational value to Mr. Fellows for his whole work. I mean by this that I do not think he is entitled to any additional fee on the plans for the dispensary building. (I should add, however, he is entitled to great credit for the achievement of the Swasey Building. It is a magnificent building. It is crowded to its utmost capacity; every foot of space is being used, and it is found to work very smoothly, providing now lecture rooms, class rooms, laboratories and offices for the 226 students now enrolled. I only wish Mr. Swasey could be here any morning at chapel and then see the students scatter to the class rooms through the hall, and see the splendid bunch of fellows they are, and then realize the gift he is giving to China through his munificent gift.)

Again thanking you for the clear way you have handled our accounts and business and your helpfulness at all times,

As ever affectionately yours,

J. E. Williams

P. S. You will have doubtless seen Faith before this and learned her latest word.

J. E. W.

0091

November 5, 1917.

Mr. Edwin F. Willis, Treasurer,
154 Fifth Ave.,
Nashville, Tenn.

My dear Mr. Willis:

I thank you for your remittance of \$25.00 covering your Board's payment for the month of October for the Medical Department of Nanking University. These payments together with remittances from the other Societies are going forward promptly to the field so that they may have as needed the funds that are being provided by the co-operating Societies for the upkeep of the hospital.

Thanking you, in behalf of the Board, I am,

Very truly yours,

RC:M

Treasurer

0092

November 24th, 1917.

Rev. J. E. Williams,
The University of Nanking,
Nanking, China.

Dear Mr. Williams:-

It has been a very real pleasure to read your letter to me of September 28th and of even date to Mr. Speer and learn how encouraging to you all has been the enrollment in the College this year and how much you have been enjoying the new plant. We can quite appreciate that you are now feeling the need of the additional buildings and we are thankful to note the fall in the Mexican dollar and trust that the cost of building may not be so much in excess of the cost in usual times but that you may feel justified in proceeding with the erection of the Administration Building and chapel. We feel here that it is quite true, as you have suggested in two of your letters, that the cost of building is not likely to be materially less for several years. There has already been a rather marked drop in the cost of steel and some other materials and I mean that builders are hardly looking for a further decline until a considerable period has elapsed after the close of the war. Conditions, of course, may be different with you. We have noted that the cost of labor is not material large and, of course, this is a large factor with you in your building. If, therefore, exchange is not too much against you perhaps you will feel warranted in going ahead with your building.

You will be glad to learn that Mr. Speer has been successful, as usual, and that we have received Dr. North's check for \$6000. and that that has been applied on the \$10,000. due the Presbyterian Board. We will be able to pay from our funds in hand another \$1,000. so that thus we will have repaid seven of the \$10,000.

I have passed your good letters under Mr. Day's eye and he has made use of your letter at once using it in their campaign in Washington Sunday last when he was trying in view of all the other pleas for money now before our Church to make a case for the work of

0093

November 24th, 1917.

Rev. J. E. Williams:-

-2-

Foreign Missions.

The part of your letter which spoke of the new Swasey building, of its being crowded to its utmost capacity and of its plans having proved so well adapted to your needs I have forwarded to Mr. Swasey.

We are looking forward to a visit from Faith these holidays. With very kind regards from us all,

Yours very sincerely,

Treasurer.

RC-G.

0094

NOV 26

Faith Williams

Abbot Academy

Friday, Nov. 23rd

DEC 1 1917

TREAS. DEPT.

over

Dear Mr. Carter;

To come straight to the point,
I am awfully sorry, but I am
afraid I will have to have some
more money! There have been
so many demands these first
two months that I find my \$25
has almost entirely evaporated,
and I am afraid I shall need
some more right away. I am
wondering if you could send me
a cheque for \$15 or \$20, as you
think best. I shall need money to
go to New York at Christmas time.
And there are so many things to
give to! But I am trying to be
careful and not to give as much as I
should like to.

0095

I can hardly believe that it is only four weeks until my Christmas vacation. I am counting the days now! I am surely looking forward to my visit to you, in Montclair. That comes first of all! My plans are not very definite yet for my vacation, but I know I am going to have a wonderful time!

Please give my love to Mrs. Carter and the family.

I am so sorry to trouble you, but I am so glad I have you to write to!

Your friend,
Faith Williams

November 26th, 1917.

Miss Faith Williams,
Abbot Academy,
Andover, Mass.

Dear Miss Williams:-

You may be sure that our family is counting upon your Christmas visit. Mrs. Warnock in conversation stated that you had planned to go to a relative's for Christmas Day but that we had at least the second call upon your time during the holidays and that you would surely make us a good visit so that you might see all of the Montclair friends who are anxious to see you. Mrs. Carter, I know, will be writing you but I just add this as I am sending you a check for \$20.00 in response to your request.

We have had, Mr. Speer and I, two fine letters from your father this last week and he and all of them are very happy in the enlarged enrolment of the University this year. They certainly will appreciate their new buildings and hope that now the exchange has dropped a little they may be able to proceed with the Administration Building and the Chapel. Your father certainly has the art of writing a good letter and Mr. Day has already worked into one of his speeches some of the good

0097

November 26th, 1917.

Miss Faith Williams:-

-2-

material contained therein.

With very kind regards, I am,

Yours very sincerely,

Treasurer.

RC-G.

Enc.

0098

December 4, 1917.

Mr. Edwin F. Willis,
154 Fifth Ave.,
Nashville, Tenn.

My dear Mr. Willis:

We thank you for your draft for \$25.00 covering your Board's quota for the month of November for the Medical Department of the University of Banking.

We have had these last two or three weeks two or three very good letters from Mr. Williams, vice-president of the University, rejoicing in the greatly increased enrolment of the University and the prospect of a fine Winter's work in the new buildings of the University.

We trust that your Board is not suffering this year in its general contributions for its work. We are glad to report that our own Board is some \$45,000 ahead in receipts this year over last, though the additional amount needed this year to do the same work as last, because of the additional cost thru exchange in China and Persia, is some \$500,000.

Trusting that we may see you in January, I am,
Very sincerely yours,

Treasurer

0099

J. C. Williams
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THE UNIVERSITY OF NANKING
NANKING, CHINA

Recd 1/7

January 4, 1918.

Mr. Russell Carter,
156 Fifth Avenue,
New York City.

My dear Mr. Carter:

Your letter of November 24 was very much appreciated, as all your letters are.

*re. land
debt
reduced*

President Bowen and I were greatly pleased to know the \$6000 had been paid over by Dr. North and that you had added another \$1000, so as to reduce our debt from \$10,000 to \$7,000. We were able to make a transfer over here in funds so as to reduce the amount that has been standing on our books for land by \$7000 (Mex.), practically wiping it out. Owing to the increased attendance, and consequent increase in tuition receipts, we have been able to ease up a little on the heavy deficit for current expenses, and to close the year in a less desperate condition than we feared we would. We shall soon be sending you the treasurer's statement for the year.

*return
to U. S.*

You will have seen, from the minutes of the meeting of the Executive Committee on November 23-24, 1917, and the annual meeting of the Board of Managers just closed, their actions taken urging our earlier return to the United States. We had hoped to complete the year over here, partly on account of the girlies' schooling, because they were so happy in their school work, but mainly because of the great opportunities for work here and our great pleasure in the work for the Chinese. Relations in the city with the officials, with the faculty and the student body have never been so pleasant, so fruitful and so altogether satisfactory as they are at this time. However, it seems in the judgment of all that we could render a better service to the whole work by returning earlier to the United States.

sent 1/10/18

We now expect to sail on the "Ecuador," leaving March 2. We expect Mrs. Williams and the children will remain in Lower California, probably Los Angeles, until summer, when they will go on to Iowa. I shall hope, after a very brief stay on the Coast, to go directly on to New York.

I shall write to Dr. Speer about the minutes and the actions of the Board of Managers. It was a very good meeting. Mr. P. C. Chang came down in place of his brother, Chang Poling, from the Nan Kai School, Tientsin. He seemed so enthusiastic over the work that his students have been doing here and expects to send a new contingent with next term.

Mrs. Williams joins me in the heartiest wishes for a blessed and prosperous New Year for Mrs. Carter, the children and yourself.

Very cordially yours,

J. C. Williams

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John E. Williams

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THE UNIVERSITY OF NANKING
NANKING, CHINA

January 18, 1918.

RECEIVED
FEB 23 1918
TREASURER'S OFFICE

Mr. Russell Carter,
156 Fifth Avenue,
New York City.

Dear Mr. Carter:

We have just been trying to adjust final accounts for the year for the Hospital so as to make our report to Mr. Greene for the China Medical Board. There have come to our hands the following sums from the Mission Societies on current account:

300.		F. C. M. S.	G. \$300	600.	300 in Dec
600.	✓	Methodist North	300	600.	
300.	✓	Baptist	300	300	
225.	✓	Presbyterian North	450	450	
200.	✓	Presbyterian South	150	200	G. \$1,500
1200.		Southern Methodists	1200		
2525		toward nurse	G. \$1,000	1,000	

We have paid over to the Hospital the \$3,000 (gold) undertaken so that our funds are short here \$1,500 (gold) on the year. We have also turned over \$5,000 (gold) of the \$9,250 (gold) from the C. M. B. for current account. We have made advances to the extent of over half of the \$10,000 (gold) designated for equipment.

I shall take up in conference with Mr. Greene the adjustment of the balance of \$6,250 (gold) of the China Medical Board's funds designed to cover the support of a doctor and three nurses, and shall report to you the settlement arrived at.

I do hope the funds can come in next year more promptly as it renders the situation of the Hospital very embarrassing not to have the funds at least quarterly, in full amounts, and if we advance it from University funds we do so at heavy cost to us, since we have been behind hand in our funds.

I am leaving this afternoon for a visit to Peking. Among other things I shall see Mr. Greene while there.

With cordial regards,

As ever yours,

J. E. Williams

P. S. It is our desire to transfer to the Hospital directly each year as soon as we can secure the funds, the \$6,000 (gold) guaranteed for current expenses.

TRANSFER

Nanking

May 7, 1918.

President A. J. Bowen,
Nanking, China.

Dear Bowen:-

I have been rushing about since coming to New York without opportunity of writing.

The meeting of the Board of Trustees on Thursday of last week was not wholly satisfactory, since we didn't have a full quorum. We did, however, go over the matters that should be brought before the Trustees and submitted them to other members by correspondence. Unfortunately the Foreign Christian Mission Society had an important meeting at St. Louis on that day and none of their mission could be present. Dr. North, however, was present, also Dr. Jones of your board, who now is being assigned to special work in connection with educational institutions on the field. The Presbyterian Board has also assigned George T. Scott to the same work. I think this will be an advantage to both members and board, since these men can be made members of the Trustees and can be more fully informed as to the conditions on the field, the problems and the need of keeping in touch with donors and supporters at home. Dr. North was at the meeting, Mr. Severance was present, Miss Bender of Jinling College and Miss Hodge. We spent sometime in explaining our new terms--junior and senior college, considerable time in discussing and carrying through the complete building scheme. Mr. Severance was doubly interested in this. He said he came prepared to provide an additional fifteen thousand gold called for in the minutes of the Board of Managers for the carrying out of their building. Now, however, it would seem to require considerable more and he wished to raise the question with the Trustees, whether with these facts in their hands, they would decide in time of war to proceed with the building. One member moved that we stop all buildings. However, after I had explained the situation, and that we could proceed with the erection of the Language School building and the new Dispensary building, at the urgency of Mr. Greene, as well as the members, and that we should probably never be able to build for as little money in Mexican as at the present time, there was no second to the motion made, and it was decided to leave the matter for fuller consideration.

There was a good deal of chagrin on the part of the Trustees that they had not been able to carry out their only important desire. To make it very plain, the Board of Managers showed how absolutely necessary it was that our meeting should occur in October and that the Trustees should have all the data in the way of budgets, reports (on the progress of school and problems and for their urgency) in order to make their annual meeting effective. I explained the delay on the field, Mr. Owen's ill-health during the summer, the magnitude of the job he had undertaken and just beginning it without knowledge of the language. We explained

0102

A. J. Bowen p. 2.

that we will have to push the matter as a war necessity, make our break and get the data in on time, because in the last analysis, we alone suffer.

You will be rejoiced to know that Dr. North has sent in eight thousand dollars towards property account to Mr. Carter, in which he liquidated the balance of the four thousand gold from the ten thousand for land. The Presbyterian Board have generously relinquished any claim for interest on this fund during the five years.

Another twenty-five hundred dollars was signed up, being for the share remitted to the Southern Baptist Board, and fifteen hundred dollars paid, liquidating the fifteen hundred dollars still owing the Foreign Christian Mission Society on the Kuleo Hospital property. Dr. North felt a great deal concerned lest the money raised by Bishop Bashford, ten thousand dollars gold, should be used to meet the loss on exchange for current expenses. He said he was not unwilling that Bishop Bashford should help the University in its extremity, but he felt the loss on exchange was a legitimate charge against the Trustees and should be met by the Trustees, either in pro rata allotments to the several Boards, or pro rating the amount to be raised among the churches.

At the time, I could only explain that the special appeal to Bishop Bashford had been made by you to meet a very extreme situation. I had not seen your correspondence with Bishop Bashford and could not say just how the matter was put to him. I partially then, and will more fully later, explain to Dr. North, and I think to his entire satisfaction that there was ground for the appeal at the time we made it, as we were still owing the Presbyterian Board four thousand gold and had eight thousand Mexican on our books for land, and had, as we thought to face a deficit of eight or nine thousand Mexican loss on exchange. I told him too that you had used the money sent out in the purchase of Dr. Lassel's house. I told him that we were in agreement, I thought with the position. He had stated that loss on exchange would be a legitimate obligation upon the Trustees, however, we were trying to meet the exigencies of an extreme situation in a way that would be most immediate.

Dr. North, I think will favor carrying out the program planned of adding another two thousand for property, and wished to know how that should count. I told him I would rather have him hear from you, but I thought you would approve of holding the two thousand gold for absolutely necessary property developments, purchase of land or otherwise.

0103

A. J. Bowen p. 3.

I had already explained to him that we had been able to liquidate the eight thousand standing land obligation through the gifts for the Language School. However, there was the immediate necessity upon the Trustees of meeting at once the balance of the twelve thousand gold needed for the twenty-five thousand dollar share from the Trustees in order to claim a like amount from the C. M. B. He recognized this and thought they could meet it. The plan was that the Methodist Board would provide eight thousand of this and the Foreign Christian Mission Society four thousand. This might have been arranged a little more ideally, but since the Trustees had so arranged it, I didn't think it best to suggest any other arrangement, and so they will have to provide it as they have undertaken to do, only conveying the fact that it was absolutely necessary to provide it since the Dispensary Building is already started.

Your letters to Bishop Bashford and Dr. North have had the effect of stirring up a great deal of energy for the University, consequently a great deal more direct interest and co-operation, which is coming at the time of our great need.

There was also a plan outlined, I understand, from Dr. North for the one hundred thousand toward endowment and Dr. North wishes to keep the equipment and current expense account separate, which is quite right.

The report of the Directors of the Seminary and the letters on the whole Seminary proposition were read by Mr. Speer simply to get the matter simmering. I withheld any direct strong appeal until we had a full quorum and the executive officers of each of the Boards were present when much more could be done.

I expect to have a conference with Mr. Severence, Mr. Swasey and other members of the Board over the building project before definitely decided. I am very strongly inclined to urge moving forward at once and I rather think Mr. Speer, Dr. North and Dr. McLean will stand for the same plan. If they do, Mr. Severence and Mrs. Prentiss may help and I hope Mrs. McCormack will also. Mr. Day may be able to help further with our chapel. If not, we shall try to carry through the plan proposed by Mr. Greene for the joint medical board.

I had several good letters from Mr. Freeman and he wants to confer over the situation as before and wants me to meet President Stone of the International bank. Senator Gary of the Foreign Relations Committee has expressed a desire through a mutual friend to talk over China. There will be opportunities for such conferences I am sure at the present time.

0104

A. J. Bowen p. 4.

The war pressure is tremendous here and everything must be measured by winning the war, even our proposition in China must be subjected to the acid test in that line and this must ultimately determine how many men we can secure the work. However, I feel confident so far.

I was at Andover Sunday to see Faith. The principal, Miss Bailey sent for me to come. Faith was not so well although doing splendidly in her classes, so I brought her here to New York to see Dr. Caldwell. I hope after two or three days she can go back and finish the term.

Andover is a beautiful place; Abbott is a fine school for girls, and Miss Bailey, the principal is a splendid woman of excellent judgment and finest Christian spirit.

Mrs. Williams and the kiddies will remain in South Salem, Ohio until after the summer. I shall go on to Columbus, Ohio to attend the General Assembly next week. I have been slated to speak there.

I am sure on this end we can gather up a lot of loose ends to help our cause financially and tremendously in reimbursing the Trustees in their balance.

I cannot tell you how rejoiced we all were over the news that the plague had abated and that none of our community or staff had been smitten. I just received this morning a splendid big letter of April 9 from Reiser with the notes on silk culture by Dr. Woodworth. Isn't it splendid.

I note particularly what you write about the plan of Dr. Hiltner. Isn't his new move characteristic. There seems to be a notion lurking around that the University can finance anything and such straight letters as those are the best way of correcting that notion. Your letter stated the situation just as I understood it and I shall stand securely on that ground. I have also all that you have written to Mr. Settlemyers collected together for reference.

Dr. Garret in writing about Mr. Bullock's case had made no suggestion as to any other assignment which left our Board a little in air. It would have been an easier matter if they could have assigned Bullock some place nearer to Central China Missions or to the north. They will assign him, I think to Shantung. Of course Mr. Bullock will have gained greatly by his year of change and rest in physical vigor and with the war pressure, the Boards are all facing the fact that they cannot get men for China. Of course by the telegrams you will understand how terrific that pressure is. The passengers on our trains

A. J. Bowen p. 5.

in the East are about half sailors and soldiers. However the Presbyterian Board and the Trustees accepted as final your letter and Dr. Garret's letter upon the matter. I think Dr. North and Mr. Speer understand that Thompson will be taken on in Bullock's place, since that was the particular arrangement in regard to them when they first came out. Of course it makes no difference to us in which port the men are, just so that we get the right men on our station.

I have not yet seen Bullock as he, Changboling and others had gone on a trip to visit Tuskagee and Hampton.

I may add a few notes to this before sending. It is splendid to have all the data you are sending me. I will write to the others too.

With the very best to yourself, Mrs. Bowen and the children, and to all our men on the faculty,

Affectionately yours,

W:V

0106

TRANSFER



May 16, 1918.

President A. J. Bowan,
Nanking, China.

My dear Bowan:-

I have nothing of especial importance to report in the line of our campaign, but if I am to wait for significant items in that line before writing you, our correspondence will be very intermittent and uncertain. It is necessary to spend most of my time, until the break up in the summer, in renewing contracts with the Board secretaries, old friends, and getting my bearings for the campaign. It is all part of the job and I am sure will register later. I had to give quite a few days last week looking after Faith, consulting with doctors and giving her a little change before sending her back to Abbott. You may be glad to hear that she went back in good shape and will be able to complete her year's work without further interruption.

Mrs. Williams reports that she is getting a fine rest at South Salem, Ohio, and the children are getting wonderfully bucked up by their open air life, fascinated by all the interests of the farm and village.

I have been making a study of the sources and the possibilities for the men we will require for the Seminary and the University. Of the voluntary men, Fennell Turner, St. John, your old friend, Shark, are all beginning to do everything within their power to cooperate. They want me to be present and speak at the Northfield Conference in June. They are making a special drive this year to bring young college professors with a view to enrolling them for the foreign field. I was at Mrs. Hyde's, of Plainfield, last Sunday, with Professor Fetter of Princeton, whom Harry Clemons will recall. I talked over what we were after, and he thought I might be able to have some of the men at Princeton, men who are not within the draft or could not go, but he would feel far happier to get into the war.

I had a brief conference with Dr. Barton of the American Board, Chairman of the Committee of Reference and Counsel, and St. John, over their plans and data upon all union institutions on the mission field, with a view to committing the Committee of Reference and Counsel, which is now incorporated, to the special drive for the support of union institutions. Dr. Barton has always been a very cordial and hearty friend of mine. He asked my cooperation in their plans, and if they can get the sanction of the Committee of Reference and Counsel to cooperate with them in arousing interest to raise funds. By the way any committee for investigation of education in China was to be appointed by the Committee of Reference

and Counsel, of which Dr. Barton is chairman, and my old friend Fennell Turner is secretary.

I am now trying to arrange a time for another meeting of the Trustees in June, when I hope we can have the co-operating boards committed for their full share in the advance Seminary course. That is the best way to handle that. T. T. Lew spent part of yesterday with me. He is to assist Professor Coe next year in the religious instructions at the Union Seminary, and has been given some special high stand scholarship at Yale. He is a brilliant student, but will have to learn to take better care of himself physically or he will crumble up under the conditions of adjustment upon his return to China. He is a dear fellow, and will be a great comfort to us all in the Seminary work.

I have just been out to lunch with Heber Jones, who spent many years in Korea, and who is now to be the secretary for your Board of Union Institutions. I took time to go over our whole situation in China, trying to give him an insight into the work of our Board Organizations, the relation of the Seminary, and what we are setting out to do in the University. I am going to give him the data on what we want done in advance in written form under cover of a letter to Dr. North. Jones knows the mission field and will be a strong ally in our work. He will learn from me just how your request for the secondary campaign were shaped up in the askings from the churches.

I attended one of the pleasantest functions of its kind that I ever attended last night at the Century Club. United States Senator, Peter Gerry, from Rhode Island who is chairman of the Senate's Committee of Foreign Relations, and one of the most influential men in the Senate, had expressed a desire to Dr. Warran Coleman, M.D. to talk over China with me, so Coleman got in a group of his friends, Drs. Painter, Caldwell, and one or two others with myself, to meet Senator Gerry and his brother Robert. The dinner was followed by one of the pleasantest and liveliest evenings I have had, with all firing questions on China and the Orient. I am sure it will cut ice with the University and for mission work. I should like to talk over the whole thing with you. It is not practical to write out a report of the conference or the conclusions that were arrived at. Gerry was considerably aroused on the whole situation in China and the United States may co-operate in helping.

Just at present Bishop Lewis is at a hospital in Brooklyn for a rest and Bishop Bashford is on the Pacific Coast. I shall soon be in touch with them by correspondence.

While I haven't anything positive to report in the line of our campaign, from the little study I have been able to make of the situation, and the sensing of our prospects. Many friends are thinking very much of the approaching date of Harry Clemon's happy event at Hwai Yuan. Mr. Speer feels specially happy over the event. I guess he thinks it will insure the keeping of two good people on the mission field, for united they stand, separated we might have lost either or both, allowing my mind to follow the line of selfish advantage for the University. We are, however, fully persuaded that

it is a wise arrangement and will prove a most happy one.

I think it would be well for you to have mailed to me another twenty copies of the college catalog, and it would help me greatly if I could have better pictures of our school buildings; not the kind the Chinese photographer takes--big, square, mechanical, uninteresting pictures, but if you could get somebody in the Language School interested, who knows how to take artistic pictures. I should like to have pictures of the McCormack dormitories, copies, if you happen to have one, of the picture by Taylor, one of the Swasey Science Hall, a good one of the Gate House and hospital, another of the Language School Building in process. I am constantly being pressed by woman members of our Board of Trustees for the fullest information in regard to Gingling College. They expect me to know and expect me to report, and Mrs. Thruston could greatly help our cause by keeping me informed of their plans and movements. Goodness knows I shall have enough to do without taking this on, but I might probably be able to help them more than any one else here, with relatively less effort. The women want to know the extent of ground purchased, the lay of the ground in picture, if possible and plans for the new buildings, if they have any architects drawings. They would like also to see college catalogs, showing the courses being offered, the subjects taught by each teacher. There is a big chance for Gingling to forge right ahead.

I met Mrs. Bowman yesterday. She is very much interested in the Sarvises and she will give them a royal welcome when they come.

I am going to make a trip up to Massachusetts general and see if I can secure some nurses there. It is going to be desperately hard to get doctors and nurses in the face of the terrific demand of the Government and the Red Cross. I wish Perkins would stay on. St. John and another man in the Treasurer's office at your Board wished to be especially remembered to you and Wilson. I wrote of the very pleasant visit I had with the Fergusons of Philips Academy at Andover at the home of Dr. Sterns. They were both looking well and were very happy. Give my heartiest regards to Counsula Jamison and Mr. and Mrs. Gilbert. I was glad of the opportunity to give my impressions to Senator Gerry for the kind and efficient service they are rendering us and the department in China.

As ever,
Affectionately yours,

Wek

J. E. Williams

學 大 陵 金

THE UNIVERSITY OF NANKING
NANKING, CHINA

5

Mr. Carter

Peabody Home

212 So Euclid Ave

Pasadena Cal

April 12 - 1918

RECEIVED
APR 22 10:42
TREASURER'S OFFICE

Dear Mr. Carter:

We had a four day voyage - over
on the Ecuador - arriving in San Francisco
Easter Sunday - As our cabin was
below the main deck where the portholes
could not be opened and there was no
adequate arrangement for ventilating
the trip did not afford the rest &
recuperation we had counted up -

We remained in San Francisco - for
five days and then spent two days
in Los Angeles before coming out
here a week ago - We are all

enjoying it greatly here - Mrs. Williams
and the children are resting and doing
well. - We found the Helen Peabody

home fine in every way - the cost of living
during our own housekeeping (with
all furnished) is inexpensive enough
not to frighten us -

I felt the need of little time to
get my bearings before going into work

We are sending many friends
here. and our stay will not I hope
be without advantage to the cause

I spoke at the Los Angeles
Presbytery and am to speak
tomorrow evening in St. Pauls
Church.

Mr. Spear
We will remain here another
week and then go on to So. Salem. Ohio.
I expect to go to General assembly
at Columbus and could go on to
New York before going there.

I felt considerable concern for
Mrs Williams' health & cares. but
they are doing finely here.

The Williams all join in
heartiest regards to the Carters

Sincerely yours

J. Williams

over

Hardy Hae,
Columbia University
New York City
May 15, 1918.

Dear Dr. Williams :-

Since you arrived
at New York I have tried to
come up to see you several
times. Last night I telephoned
to you but found you absent.
I wonder when is it convenient
to you for several of the Hanking
boys to invite you to a
Chinese dinner. Next week
I shall be going to the

South with a small part
of Teachers College students
to visit the negro schools.
All the Hankins boys are
remembering to you. Best
wishes to you, I am

Very cordially yours
Erving T. Hull

One hundred and ninety-four
Riverside Drive

over

May 24

Dear Mr. Williams

All sorts of ifs have
gathered round that 5th of
June we so gaily assumed for
a dinner where we saw you!

The principal one is that
F. W. Smith finds he must go
to an Engineers' meeting in
Norchester, Mass. that week,

0114

a meeting he had originally
planned to attend but had
later given up. It would
mean leaving here on the 3rd.

I find W^m Chamberlain can
not be here on the 1st of June
Capt Cook be. May 31st

Or - if that is not possible
for you, I might say the 12th
of June. These are the only
possible dates, I think. It
looks as though we must give
up hope of securing the

Narcissus though I have been as
means fully abandoned the
idea

We leave here the 15th
so I must place within that
space

Will you write me
your dates in New York, so
that I may get it Monday or
Tuesday? Of course it
might be postponed until October
or some other time when you
are here but I always feel
there is no time like the now-

I fancy you will be seeing
Mrs Williams & the children
this trip. If so, our very
cordial greetings.

Hopefully we may be able
to arrange a date for dinner.
I can believe me.

Faithfully

~~Wm. M. M. M.~~
Wm. M. M. M.

over

One hundred and ninety-four
Riverside Drive

May 29

My dear Dr Williams

Feeling sure you did not get
my letter of last week sent to
Columbus in care of the Convention
I shall try once more

After so gaily settling June 5
as the date for the dinner and
securing the Chamberlains though
not the Nancees. I regret, I am
obliged to withdraw the invitation
for that date at least. I wrote

over

One hundred and ninety-four
Riverside Drive

May 29

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my letter of last week sent to
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securing the Chamberlains though
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obliged to withdraw the invitation
for that date at least. I wrote

to see if you could come for the
31st but it would appear you
are not returning from Ohio in
time After having given up
going to a meeting of the
Mechanical Engineers in Nor-
caster, Mass. next week. Mr
Smith decided he must go. That
in itself would be off the reason
but in addition I too am ex-
pected to go The following
week we are closing the books

for the Summer all of us going
away the 15th, so it would ap-
pear that this pleasure to us
must be postponed until the
Autumn. I am regretful for
there is no time like the present
but I shall be optimistic enough
to anticipate something particu-
larly good because of the
change of date.

I am sorry my letter did
not reach you before for I
supposed it would. I am

wondering if you called up Mr
Narrow when you reached C
She is supposed to reach Hickman
this morning. I shall see her
up a little later

I am regretful indeed
of this change! But I trust
you and the family may have
a most pleasant summer. If
you come to the "Mississippi Valley"
this summer our paths may ^{cross.}

With deepest regards both
Cordially
~~Wm. H. Miller~~
Wm. H. Miller

May 27th, 1918.

Rev. J. E. Williams. D. D.,
c/o Mr. John L. Severance,
480 The Arcade,
Cleveland, Ohio.

My dear Dr. Williams:

Your telegram - "Please mail Small's estimates building care Severance, Cleveland. Also mail received this afternoon," just received. I do not find in the files anything more than the estimates which appear in the printed report of the President for the year 1916-17 on pages 21 to 24. Miss Henderson tells me that in the box which you left in the filing room is a copy of this report, and it may be that you did not take a copy of the report with you and that it is this estimate which you are wiring for. We are sending under letter postage under separate cover a copy of this report, though doubtless Mr. Severance has one in his office.

I notice in Perkins, Fellows & Hamilton's letter of April 25th, 1917, to Mr. Speer: "Both the chapel and the administration building should be cheaper to build per cubic foot than Mr. Swasey's science building and the allowance made in in both cases more generous." I thought possibly Mr. Severance would like to see this assurance from the architects, if you are basing your estimates on cost per cubic foot, as this statement of Mr. Small's seems to indicate that the probable cost of the administration building per cubic foot would be less than the Swasey building, of which you have the actual cost thru experience.

I am enclosing herewith letter received for you this afternoon.

Very truly yours,

EC:M

Treasurer

0123

June 6, 1918.



Pres. H. A. Bowen,
University of Nanking,
Nanking, China.

Dear Bowen:

Since my last writing to you I spent several days at the general Assembly of the Presbyterian Church at Columbus. It was all war, as one might expect. The Foreign Missions day usually is the climax of the assembly. This year there was real and genuine interest. But unless it particularly mentioned the war it could not be the climax.

Our women's boards are going in for a half million extra for Foreign Missions as a jubilee celebration and they will undoubtedly get it. The Foreign Board did not put up any new program in face of the war, but a commission was appointed by the whole assembly to outline a new era advance program for the whole church. It will, of course, if it goes through, provide a large share for Foreign Missions.

On Sunday, the 26th, I spoke in two of the Presbyterian churches in Columbus, the central in the morning, and the North Minster in the evening. Last Sunday I spoke at Washington Court House, and Greenfield Presbyterian church in the evening. Nothing came out of this except good cultivation and one man's offer of a couple of scholarships in the University.

I am here at Cincinnati for a conference to-day with the executive officers of the F.C.M.S. I have had good talks in advance of the conference with each of the men. As you know, they have been tied in on the Men & Millions, spread over five years, with omnibus pledges. This has precluded the Board going out for anything special. Last year they have had to make up \$32,000 gold for loss in exchange in China.

Mr. Stephen Corey and I have just gone over the question of staffing, as they will not have two men to provide for the advance seminary course and a doctor in Hiltner's place and two men for our University staff in place of Meigs and Mr. Settlemyer. Mr. Corey is most responsive to my idea of going to the seminaries

0124

H.A.B.2.

for their best men and to the colleges and universities for some of their best teachers to make up our staff. Men would feel happier to go to China during the war when so many of their students are being drafted. Mr. Corey has in mind two good men now, one at Transylvania and another at Chicago, younger men, who could work into the language. He and I will work together on the matter of finding the men for the staff. I shall also put up to the men this morning the matter of undertaking directly the \$40,000 for endowment and \$25,000 for the other science building. If they sanction it we shall have to go out directly for it. Their Men and Millions' pledges are all up now. They will have all the anxiety of collecting the funds. However, the field is open in the church and among their constituency for a special effort for the University if we can swing the men for it to-day, and that is the way it will have to be managed, I am sure. The understanding of our work and the spirit of cooperation with us was never stronger with the society and the men than it is to-day, and after all that is our secure asset. Even if we had money, without that we might lose what is worth a good deal more than the money.

From Columbus last week I made a trip to Cleveland to Mr. Severance. The night before they had just finished their war chest fund. In it they had lumped together all their possible obligations to the Red Cross, the Knights of Columbus, and the Y.M.C.A., and some local charities, into a total of six millions, which they set out the fund to be secured. With the closing of the campaign the night before their total had reached ten million six hundred sixty thousand, and they were sure to reach eleven million. On that account Mr. Severance felt pretty good, but that very morning came the announcement of President Wilson's speech in which he indicated that luxuries were to be taxed to the limit and all big incomes. This meant that men of large wealth did not know how much they would have during the year. Mr. Severance felt that only war work could go on, and he was not sure that the development of the University of Nanking was necessary to win the war. However, he agreed that the \$5,000 for furnishing and the \$10,000 for upkeep should be added to the \$35,000, making a total of \$50,000 gold to be put into the building. He still did not like the idea of the water tank in the tower. He thought that we could reduce expenses at that point and I was fully persuaded that we should have to do so if we got through with the administration building during the war, and so I wrote to Mr. fellows, making two propositions in line with Mr. Severance's suggestion:

First. That the water tank be omitted from the tower and the construction reduced as much as possible in view of the lighter demands for this strain.

secondly. That the whole tower be omitted and such

0125

changes made in the building as to make it harmonize with the whole scheme without the tower.

I favor the second proposition, since the only utilitarian reason for the tower is the water supply. I put it up to Fellows that he could undertake this as a part of the war conditions and a war measure. I feel convinced, Bowen, and this to you personally, that we must carry through the central administration building. We desperately need the room and if we do not carry it through at this time we may eventually lose it entirely. Mr. Severance had the feeling that the war would not last long and that exchange would soon fully recover. I fear the war will last long and exchange will never recover, so that if we delay on the basis of the hope that the war will soon end and the exchange would recover, we could never make our argument any stronger at a later date. Since he and Mrs. Prantice are willing to add the \$15,000 to provide the cash we should push through with the building. In war times it would seem a little more rational to carry through our buildings without any additional cost purely for architectural and aesthetic reasons. I am sure our claims on the trustees and our backers will be much stronger if we do.

I know how Small will feel over this suggestion at this late date, after he has done so much splendid work in securing materials, working out specifications and details, but he has always stood by us on any reasonable proposition and this is part of war-time economy. The extra addition of a whole third floor, foundation floor, should also be omitted. I think if we could off the building after the tower and with only half of the foundation we could carry it through complete and have something for furnishing.

I have not yet seen Buttrick. I wanted to get matters cleared up about the old amount of \$35,000 and our whole situation before going to him and when I did go I can state our conference with Holton about their giving something to enable us to release the middle school property to help us to build the chapel and the Third Dormitory. We are under the war and we will have to move carefully and cautiously, holding our forces and adding to them as we can.

From here I go back to New York for a conference with the outgoing missionaries, where I am to speak at the closing meeting and then directly to Northfield for the Summer Student Conference, where I have consented to conduct a mission study class and give a couple of talks.

I do not know how much more could be accomplished during the summer. Cory is going over to France about the first of July if arrangements can be completed. I had a delightful visit with them at their home last night and we talked so much of you and Mrs.

H. A.B.4.

Bowen and other friends at Nanking. Cory has done splendid work on the Ten and Millions campaign. He recognizes that five years is a pretty long term for pledges and hereafter their Foreign Board will go in for short vigorous campaigns, cleaning up what they can at each time and not leaving any long pledges. Your church is going in devotedly on their big plan. I feel a little apprehensive of the five year plan. If anything is to be gained for the University out of it I am going to use all my influence to have it put at the first end of the five years' campaign. I had rather have one fourth of it cleared off at the first end than four times as much pledged, and promised, and guaranteed at the end of the five years.

The Presbyterian Board has agreed to undertake each year the advance seminary course. I think Dr. North will swing your Board in the same way. I hope the Foreign Christian Missionary Society will take that action at their next meeting. I shall try to see the Southern Methodists on the same proposition. The Southern Presbyterians have most of theirs in already. So I feel pretty sanguine about the advance seminary course.

The girls will soon be leaving you for the U.S. I hope they have a pleasant voyage and that you and Mrs. Bowen have a good rest this summer.

With best regards to all the fellows,

As ever yours,

JEW/LS

0127

June 10th, 1918.

Dr. Chas. S. Macfarland,
105 East 22nd St.,
New York City.

My dear Dr. Macfarland:

Your letter of June 1st was returned to me in New York from the Ohio address.

You have mentioned some of the men who could most help President King in his discussion of the War and the Religious Outlook in China. I will go over some of them, adding other names.

Mr. C. T. Wong, Care of Y. M. C. A., Quins ~~China~~ Garden, Shanghai, would be one of the most important men. He knows China thoroughly and is a Christian of deep conviction and experience.

Wu Ting Fang would give you the regular Chinese attitude - not pro-Christian unless he has very radically changed.

You may not know that you can connect with Mr. Poling Chang at Hartley Hall, Columbia. He has very strong views upon China in relation to the war and what the war will mean for Christianity. He knows China thoroughly and is also an earnest Christian.

Mr. Wen Jung-Tao you could find thru the Y. M. C. A. Peking. He is an earnest Christian. I do not know him personally so could not give you an idea of what line he would take in his replies.

I should suggest also Dr. K. S. Liu, Ph. D., Professor of Philosophy, University of Nanking. He is a very thoughtful, earnest man. He is a student of China's thought in its present attitudes.

I should also suggest Mr. Wen Pei-Shan, Advisor to the Military Governor at Nanking. He is a Christian man. He also know the political thought of China as few men do.

I should suggest also the name of David Z. T. Yui, General Secretary of the Y. M. C. A., Shanghai.

Among Christian women in China, I would suggest the names of Dr. Ida Kan, Tientsin, Dr. Mary Stone, Kiu Kiang, Kiansi, also Miss Christina Tsai, c/o Miss Lehman, Nanking.

The mention of my name in writing these people might facilitate your replies.

It is a pleasure to hear from you and I hope to see you while in this country.

Very cordially yours,

0128

June 10th, 1918.

Second Lt. R. F. Lankester,
106 Chinese Labour Coy,
A.P.O.H./1
B.E.F.
France.

Dear Ronald:

It was such a delight to receive today your two splendid letters of the 13th of February which had gone to Nanking and have been returned to us here. They found me in New York City where I am engaged in work for the University. I am forwarding them at once to Mrs. Williams and to Mary and you will hear from them as soon as they can write, and I earnestly hope and pray that our letters may find you still busily at work with your Chinese friends doing your bit in France. We are mighty glad now that there are so many Americans over there with you doing their bit. We hope that Uncle Sam's boys will come in such numbers as to hasten the final victory.

I do not know whether you ever got the telegram I sent last summer from Kuling to Yunnan. We were so anxious then to hear from you. We are glad to know more of your work and how you find the Chinese in every part of the work. I am sure you bring to them cheer and brightness which you brought to us all at Nanking.

It is hard for me to keep away from France at this time, although my duty to the University and the family seems very clear.

You may be interested to know that Mr. Harry Clemons was married to Miss Jenkins on the 21st of May last.

The University work has gone on very satisfactorily notwithstanding the terrible political disturbances in China now. However, we do not expect to be able to secure any additional teachers, particularly the doctors and nurses we are seeking. Our feeling over here is that the war must be won or nothing else counts.

Do write us again as you have opportunity.

Very affectionately yours,

W:M

0 129



June 10th, 1948.

TRANSFER

President A. J. Bowen,
University of Nanking,
Nanking, China.

My dear Bowen:

Your letter of April 15th tried to catch me at Cleveland and was forwarded to me again here, so that I just received it this morning.

I am very glad to get the suggestions about men for agriculture and also your supplementary notes upon them. I have just received a letter this morning from Sie Kai Satn who is out at the Agricultural Department, Grove City, Pa. He would be a most valuable man to return with Reisner and I have written him at once. There will be no difficulty about getting Chinese on the job. It may be a question whether we will be able to get a single foreigner thru the draft, as the Government is coming down heavier and heavier upon the drafted men.

I am delighted with the men who are coming for the course in silk. It was certainly most providential the coming of Dr. Woodward to us. He is such a delightful man, such a fine Christian character, and so efficient in every way.

I wrote from Cincinnati about the Administration Building. I have not yet heard from Mr. Fellows but will write you as soon as I have further word. I feel pretty certain, however, that we should plan to give up the tower of the Administration Building. I am delighted to know that the Administration Building at the High School Compound is progressing well and that the Language School is moving along. We did not mention the dispensary and the hospital. Hope that too will be gotten under way. Funds are absolutely assured since they have been definitely undertaken by the Disciples and M. E. Boards, \$8,000 and \$4,000 respectively. I think it would be wise to move on with the building. Doctors and nurses are going to be a different problem. I do wish Miss Beagle might yet be turned for the work at Nanking and hope Miss Chase is assigned without question. Tell Dr. Sloan if he can possibly secure another nurse in China he had better do so and to hold his Chinese doctors on the staff even if it involves increases. In time of war we must do what we can of what we would.

I was very glad to have copy of Bailey's letter of April 9th. I do not recall his friend Shia who seems to have been taking all the credit for Purple Mountain.

I am here for the Conference with the outgoing missionaries and am to speak at the Astor dinner tonight where they expect between four and five hundred guests.

0130

June 10th, 1918.

I expect to have conference with Dr. North while here and also again with Jones over the work. If the Foreign Christian M.S. do as Dr. McLean suggested, pay us the interest on the \$40,000 until the principal is paid, it will help our argument with your Board. Dr. North now has things well in hand and can do effective things for us. I shall try to point out to him the great advantage to the University of doing them at this time.

I cannot convey to you, Bowen, the stress of the conditions over here in America with reference to the war. It is almost like being a slacker or sacrilegious to propose anything but the war. Things have moved up a good deal from the time when Dr. Ferguson suggested people were ready to give. They are ready to give more than ever, but to the war and not to Foreign Missions unless it is a part of the war program. I am not discouraged on our propositions for I shall do my utmost whatever the conditions or difficulties. The outlook, however, is not bright.

After Conference at Northfield I hope we can arrange for a meeting of the Trustees in New York the end of this month. After that I shall return to Ohio and put in most of July on the farm.

With best wishes to all, as ever,

W:M

0131

COLUMBUS June 12th, 1918.

Dr. J. E. Williams,
% Foreign Christian Society,
Box 884, Cincinnati, Ohio.

My dear Dr. Williams:

I have your letter of recent date relative to the matter concerning which we had some conversation when you were here. I am not at all sure that I fully understand what you have in mind as regards the character and extend of the work. Furthermore, I am not at all satisfied that I am qualified for all the responsibilities which would probably attend such a position.

Mrs. Montgomery is very much interested in the matter, and while personally, I am not adverse to taking up the work, I want to be certain that I fully understand what is to be expected. Would be glad to hear from you further more in detail concerning what you may have in mind.

With best wishes, I am

Very truly yours,

L. M. Montgomery
Professor Vegetable Gardening

June 13, 1918.

Mr. E. E. Olcott, Pres.,
Desbrosses St., Pier,
New York City?

My dear Mr. Olcott:-

I have read with keen interest Mr. Jenk's letter. He expresses very tersely and directly the feeling of most Americans and a good many Europeans toward the situation in the Orient and their distrust of Japan. I do not feel that the outlook for Japan need be as dark as portrayed, but I do feel that this is an extremely crucial time in the history of Japan. Their education was patterned after that of Germany; their police system is organized fully upon the methods of Germany; most of their government is organized on the lines of German government; their ideals of government have been in many ways quite Prussian. However, there are a few families in control in Japan. I think they would term themselves intelligent, far-seeing opportunists, and they will be true to the allies throughout if their own largest interest lies in that way. It is of the greatest fundamental importance that America's foreign policy should be effected in constantly convincing these relatively few Japanese leaders that their highest interest does lie with the allies. The more that is done to rehabilitate, modernize and make efficient the ~~Chinese~~ government and the people, the more will be done to make the world safe for democracy, for the solution of the far eastern question would seem at this time to be in the joint development of China by the allies rather than the commitment to Japan of the development and control of China.

One cannot see how the war can be won on the Western front alone. The ring around the central powers must be ~~re-~~established if the allies are to win and that would seem to be just now the most crucial diplomatic problem before our Government.

I am going to Northfield for the Student Conference and expect to be back in New York on the 22nd.

Again thanking you for the letters,

Very cordially yours,

JW:MV

0133

THE YALE FOREIGN MISSIONARY
SOCIETY, INC.
HOME OFFICE: 5 WHITE HALL,
NEW HAVEN, CONN., U.S.A.
AMOS P. WILDER, TREASURER

THE YALE MISSION
DICKSON H. LEAVENS, TREASURER

THE COLLEGE OF YALE IN CHINA
PERPARATORY AND COLLEGE DEPARTMENT
THE HUNAN-YALE HOSPITAL
AND MEDICAL SCHOOL

MISSIONS CODE USED

diff?
CHANGSHA, CHINA
June 19, 1918

Leavens

Rev. J. Elias Williams
c/o Presbyterian Board of Foreign Missions
156 Fifth Avenue, New York City, U.S.A.

Dear Mr. Williams,

On Saturday, June 15, Dr. Davidson of our Mission, to whom your Kuling bungalow had been assigned, received a telegram from Kuling signed "Poster" (just who this is, we do not know), saying "Williams house wrecked landslide." We wired back asking cost of repairs, and received the reply "Williams house hopeless."

Those are all the details we have received on the subject. You may be sure that you have our utmost sympathy in this loss. The financial loss must be a big one, and I know that in addition to that you have so many family associations with the house that it will make it doubly hard.

Dr. Davidson's family had planned to go up early in June, but delayed on account of the heat, so that fortunately they were not in it at the time of the disaster. They left last night for Kuling, and are provided with temporary accommodations in one of our other bungalows until they can find another house to rent for the summer.

As I notified you a few weeks ago, I have already sent the first payment of rent, \$175. to your account at the Hongkong and Shanghai Bank; this can be adjusted at your convenience.

Probably some one will have written details from Kuling to you, but I will ask Mr. Harvey, who goes up next week, to let you know anything that he finds out about the disaster and the present condition of things.

With renewed sympathy with you in this loss, and my regards to all the family,
I am,

Sincerely,

Dickson to Leavens

0134

over 7

John C. Williams
學 大 院 金
THE UNIVERSITY OF NANKING

NANKING, CHINA Smith Salem

Dear Russell:

Your letter of the 24th with
the message for Mr. Huchsh did
not come to hand until my return
here last night. I called for mail
at the Gen. Assembly at the Columbus P.O. on
Monday the 28th - but there was no word
from you. I wired Mr. Huchsh today
that I am engaged for the 2nd
at Wash. C.H. in the morning and
Greenfield in the evening.

I appreciate very much your
prompt word to me at Cleveland
in regard to the estimate. I met
Mr. Sewrance the day following the close
of Cleveland's war chest drive which
netted \$10,700,000 plus instead of the
6,000,000 object. It happened also to
be the day of the report of the President's
words to Congress on increase of tax on luxuries
and by incomes - So the war loaned
larger than usual. He agreed to put
in the \$5,000 for furnishing and the \$10,000 for
income for up keep - etc. the building.

0135

but that was ~~not~~ ^{the} limit:
I saw Mrs Prentiss too while in Cleveland
I had a pleasant visit with Mr Sumner
and Dr Grashar. of Pittsburgh who
happened to be in Cleveland. - They
were so hearty in their friendship and
interest in the University - that it was
cheering =

I am expecting to see the
men at Circumcision Monday - and
shall return via Wash D.C. and stop
over there for day -

I found the Central Church
Columbus very hearty in their
interest Mr Propp and his work at
Dorchow - As one of the men told
me "he took 4400 from us and
we are none the poorer we can do it
again"

I agreed to go to the North field
Conference 13-21

Mrs William was delighted to
receive your pleasant letter.

Very cordially yours
J. Williams

June 19, 1916

Dr. Wilbur^{et} W. White
541 Lexington Avenue
New York, N. Y.

Dear Dr. White:

We have just arranged a cable to the field stating that the \$5000 was subject to call. I cannot express to you the sense of relief and satisfaction and gratitude that the men on the field will feel on the receipt of this word. With the development of such large plans for medical education the Mission Boards of the churches cannot afford to fail to meet the opportunity for the more effective training of men for the ministry and Christian leadership. I wish I might express in person for the men the feeling of appreciation and gratitude to Mrs. Shepherd for this generous gift at the time of their great need.

Again thanking you for the interest in this work, I remain

Very faithfully yours,

JEW/MAB

0137

Dr. J.E. Williams,

206 East John St. Champaign Ill.,

156 Fifth Avenue,

June 24, 1918.

New York City, N.Y.

My dear Dr. Williams,

It is an unusually great pleasure to me to read your letter of the 13th inst. I say unusual^{great} because I have not heard from my alma mater for a long time. It is a real pleasure to read the letter from a person like you who are personally connected with the university and are doing a good deal for it.

I completed the master course, major in history and minor in education, last semester and am taking courses in education in the summer school at the University of Ill. The further I study the more interested I am in my work. I feel that I need at least one more year's study so that I may be able to do some worth while work in my field. The problems before me now are (1) where shall I go for my further study and (2) what courses shall I take so that they will be helpful to me when I get back to Nanking?

In solving these problems I have been contemplating the changing of school. There is no doubt about that the Univ. of Ill. is an allround developed institution and one of the best universities in the mid-west section. To be sure it is a very good place for me to build up a sound background for my further study. It, however, is not a fitting place for further study because the history department here does not emphasize Asiatic history and the library here is poor in referense books on Chinese history. In order to "some real scientific research work I have to look for another university.

When I was in Nanking Dr. Liu and I planned for the offering of a course of the history of Chinese civilization when I shall ~~have~~ get back to Nanking. I must prepare for that. As I understand only Columbia and Chicago, these two universities offer courses in history of civilization. I must take one or more courses bearing upon history of civilization so that I can have a world wide view and will be able to see differences and similarities between Chinese culture, and civilization and civilizations of other nations. And Columbia University is very strong in education in which I am interested as much as in history. Would it not be fine if I could manage to go to Columbia for my further study next year?

But my financial condition ^{does not permit me} to go to the east. I applied for the indemnity and the provincial scholarships but I have not yet been able to get one of them. I believe that you are willing to help me in securing some financial means by which I shall be able to go to Columbia next year and take up some courses indispensable to my future work. I need about five hundred dollars

0138

for my expenses next year. I wonder whether you will help me to borrow that sum from one of your friends or from some fund donated to the University of Nanking. I may be able to pay back the sum within three years after I return China. What is your opinion about this?

How do you enjoy your staying in your beloved fatherland? How long are you going to stay in this country? I wish I could see you in the United States, a wonderful country.

With best regards,

I am,

Sincerely yours,

T. L. Tseu

0139



TRANSFER

June 26th, 1918.

President A. J. Bowen,
University of Nanking,
Nanking, China.

Dear Bowen:

In my attendance at Northfield and absence from New York, I have not been able to reply to the splendid letters that have been coming so regularly and faithfully from you. I have on my desk before me your letters of April 9, - 15th, 19th, 25th, 30th, with many enclosures, May 4th and May 11th. The order of receipt here is far different from your order of sending, but they seem to come thru pretty regularly. I wrote you from Cincinnati an account of our Conference there.

No reference was made at that time to any financial questions connected with Dr. Hiltner, and I did not raise any questions. I see by your further correspondence with Dr. J. C. Garritt and Frank Garritt that it is quite an acute question on the field. I think the position you have taken is eminently fair. His services to the University were being provided by the Foreign Christian Mission Society. The University is now without the service of the doctor from the Foreign Christian Mission Society, so there could be no financial claim against us but rather the reverse. Furthermore, the point you made that after the invitation of the University to return to China, he had resigned from the Foreign Christian Mission Society and had again been reappointed before there was time to confer with you on the field, the University was prepared in every way to give him the heartiest reception to the work on the field, but it is not fair for him to assume that after he had resigned, again applying for reappointment, that the University was just as responsible as it ever was in calling for his return to China. I hope your letter has cleared up the matter with Dr. J. C. Garritt and with Frank Garritt, and that it will be cleared with the Foreign Christian Mission Society. They will be the most reasonable, understanding how impossible it will be for the University to be without the services of a doctor for all this time and then to provide for his salary and extra travel.

We had a fine Student Conference at Northfield. There were twenty-five decisions reported for the foreign field, although the total enrolment this year was only 270 students, among whom were fifty Chinese and forty Japanese. The Japanese and Chinese students met one evening at a social gathering, but it seems to have cut a good deal of ice. They were very much encouraged that they could get together as Christian brethren at this time when there are so many tragic questions arising between the two countries. Chang PoLing was at the Conference and he and I spoke at the round top meeting together. He gave his testimony, his conversion, as was most impressive.

0140

June 26th, 1918.

I was glad to have a brief but very good visit with Sherwood Eddy at Northfield. He was only there for part of the time. He seemed to be greatly gratified by the outcome of the meetings this year.

It has certainly been encouraging to see the full account of the meetings. I am mighty glad that G. T. Wang has taken the stand and that none of the Language School teachers have come round and taken the stand.

I am glad you have a man working on the matter of registration of the University. The political conditions in China are changing so rapidly that I am sure you will be governed by the exigencies of the outlook in taking the final steps of registration. I hope you can secure Mr. Clark to help out on the work next year. It will be especially fine for Mrs. Clark to get into some of the English work. I will write to Mr. W. R. Aitchison of Cookville, Tenn., and learn what change there is of securing him for the work. I understood the Advisory Committee of the Christian Mission were going to assign two of their missionaries to the work this Fall to fill in part the vacancies made by the absence of Mr. Sarvis and Mr. Settlemyer. I hope one of the men at least can be assigned full time to relieve Harry Clemons. I shall write to W. W. Wood of Penn.State .

I met some fine lads at Northfield from Penn State.

I will take careful note of the people you have recommended and see what I can do to learn if they have other work.

I regret very much that the Trustees' Minutes have not yet been sent out. They were gotten off promptly here and turned over to Mr. Diffendorfer's Secretary. He, unfortunately, for our work is travelling about the country continuously. Our last meeting was not a full quorum. The Minutes will have to be approved by the other members of the Board.

It is exceedingly important this year that the meeting of the Board of Managers be held early in the Fall and that the budget for the following year be ready for their sanction at that time and be forwarded to New York so that our Trustees can meet at the regular time appointed. If that regular meeting of the Board of Managers is not held and this important part of business transacted and the regular annual meeting of the Board of Trustees is not held at the appointed time, it is going to militate most seriously against the province of our work. I find myself struggling still against the handicap of the Trustees not meeting at their regular time. The pressure is so great over here that if any organization fails to carry thru its regular meeting and a process of disintegration should start, it moves with lightning rapidity. The fact that we did not get in our budget in time for regular approval, and that the data for the regular required annual report for the Trustees on Property Staff work, etc., according to blanks, has not been forthcoming, has militated very much against us.

0141

June 26th, 1918.

I have written to Dr. Downey at Albany for new blanks and also telling him that we would have several students prepared for the degree of B. S. in our agricultural and forestry work. I do not wish to seem too pessimistic about conditions here, but the war conditions will give us all the handicap we can stand. We shall have to look out for reports. We shall have to also spend more money and thought in attractive printed reports of different phases of the work of the University which can be supplied to our patriots. This will seem like a considerable outlay but we either have to spend it in that way or not be able to secure any more to spend.

I am sure that our work on the field was never in better shape, nor did we ever have such good and satisfactory work to report. It is not enough to do the work well, but in addition to doing the work well and thoroughly we shall have to report regularly and systematically and follow up all the backers here in the way of attractive printed matter.

I shall work in and about New York for about two weeks and then return to Ohio for awhile during the Summer.

I was glad to have a fine letter from Reisner including a couple of attractive pictures of the agricultural and forestry students.

We have not been able to carry thru our plan of having the girls go to Oberlin this Fall, as Oberlin now has no Preparatory School, only the regular High School of the town, which President King could not recommend, so we shall probably settle in Montclair this Fall where the girls can go to the regular city High School and where I can be near New York for the work I shall have to do here.

There are so many good things in your letters that I have not referred to. I will go over them again and write you more fully upon any of the points not cleared up. The earlier letters arrived in very irregular order, one coming yesterday which was over two months on the way, so that one needs to have them together to clear up some of the points you refer to.

I heard indirectly that Weigel was married. I hope she is a splendid girl and will greatly help him in his work.

With most cordial regards to all the faculty,

As ever yours,

W:M

0142

June 27th, 1918.

Mr. E. E. Olcott, President,
Hudson River Day Line,
Desbrosses St. Pier,
New York City.

My dear Mr. Olcott:

I am sure you have noted with interest the statement in the Times this morning of President Wilson's policy for Russia. You will also read with interest, I am sure, the very suggestive article in the New Republic, date June 29th, title - "Watchful Waiting For Russia". I suspect it comes near being an inside statement of some of the arguments that have had weight with President Wilson in defining his policy. The author seems certain that the President's policy of "Watchful Waiting For Mexico" has proven successful, for we are relieved of any responsibility for ~~releasing~~ ^{collecting} Mexico at present, and we are also relieved of any possible question of aggressive imperialism. The nation seems to have won both materially and morally. The author seems confident that the same policy pursued toward Russia will be equally successful. I doubt whether anything can be more insidious and perilous in our political thinking than such easy, concrete analogies.

The fundamental differences in the situation are somewhat as follows:

Mexico is a small, weak neighbor, far removed from Germany. Russia, on the contrary, is a great country of unlimited resources, with a vast population and with a great history, but ^{at} joining the central powers ready to hand. What would succeed in Mexico might be the weakest policy toward Russia. Germany could be indifferent to Mexico. We may be assured it is working night and day on Russia.

Furthermore, if our Government's example in Mexico became the model for Japan's treatment in China, the political and moral gains would be worth all costs, but if, however, under the guides of adopting the same policy toward China, Japan is being given a free hand to fasten her control upon Chinese Government and leads the army, mines, railways, education and all the resources, the reflex impulse upon Japan will undoubtedly be to push her further and further along in Prussian policy and principle.

If there could be a real disintegration of the dual monarchy following the defeat in Italy and possible great success of the Allies on the western front, the Russian situation will begin to solve itself on the lines that would seem hopeful to her friends, without doubt. The

0143

Mr. E. E. Olcott

- 2 -

June 27th, 1918.

Russo-Japan-China problem will determine fully whether there is a victory for the Allies in the cause of freedom.

I should have replied more definitely yesterday to your suggestion that I give more time to this work, but I should be glad to give all the time possible or do anything within my power to help you in bringing all the light we can to our Government at this time. It would be a high privilege to do so.

Very cordially yours,

W:M

0144